

# Financial Results Presentation

Q4 FY12: Quarter ended 31 March 2012



10 May 2012  
Chua Sock Koong  
Group CEO

# Forward looking statement – important note

---

The following presentation contains forward looking statements by the management of Singapore Telecommunications Limited ("SingTel"), relating to financial trends for future periods, compared to the results for previous periods.

Some of the statements contained in this presentation that are not historical facts are statements of future expectations with respect to the financial conditions, results of operations and businesses, and related plans and objectives. Forward looking information is based on management's current views and assumptions including, but not limited to, prevailing economic and market conditions. These statements involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those in the statements as originally made. Such statements are not, and should not be construed as a representation as to future performance of SingTel. In particular, such targets should not be regarded as a forecast or projection of future performance of SingTel. It should be noted that the actual performance of SingTel may vary significantly from such targets.

"S\$" means Singapore dollars and "A\$" means Australian dollars unless otherwise indicated. Any discrepancies between individual amounts and totals are due to rounding.



# Agenda

---

## **01 // Overview**

---

## 02 // Singapore

---

## 03 // Australia

---

## 04 // Associates & Joint Ventures

---

## 05 // Financial Position & Outlook

---

# Strong revenue and earnings growth

|                          |                                          |                  |                                                                                 |                  |
|--------------------------|------------------------------------------|------------------|---------------------------------------------------------------------------------|------------------|
| <b>Group performance</b> | <b>Revenue</b><br>› up 3%                | <b>S\$4,780m</b> | <b>Net profit</b><br>› up 30%<br>› underlying net profit up 3%                  | <b>S\$1,289m</b> |
| <b>Singapore</b>         | <b>Revenue</b><br>› up 3%                | <b>S\$1,717m</b> | <b>EBITDA<sup>1,2</sup></b><br>› up 6%                                          | <b>S\$583m</b>   |
| <b>Optus</b>             | <b>Revenue</b><br>› down 1%              | <b>A\$2,296m</b> | <b>EBITDA<sup>1</sup></b><br>› up 1%                                            | <b>A\$676m</b>   |
| <b>Regional Mobile</b>   | <b>Customers<sup>3</sup></b><br>› up 11% | <b>445m</b>      | <b>Pre-tax earnings<sup>4</sup></b><br>› up 6%<br>› up 11% in constant currency | <b>S\$510m</b>   |

1. Excludes Group and International Business net corporate costs

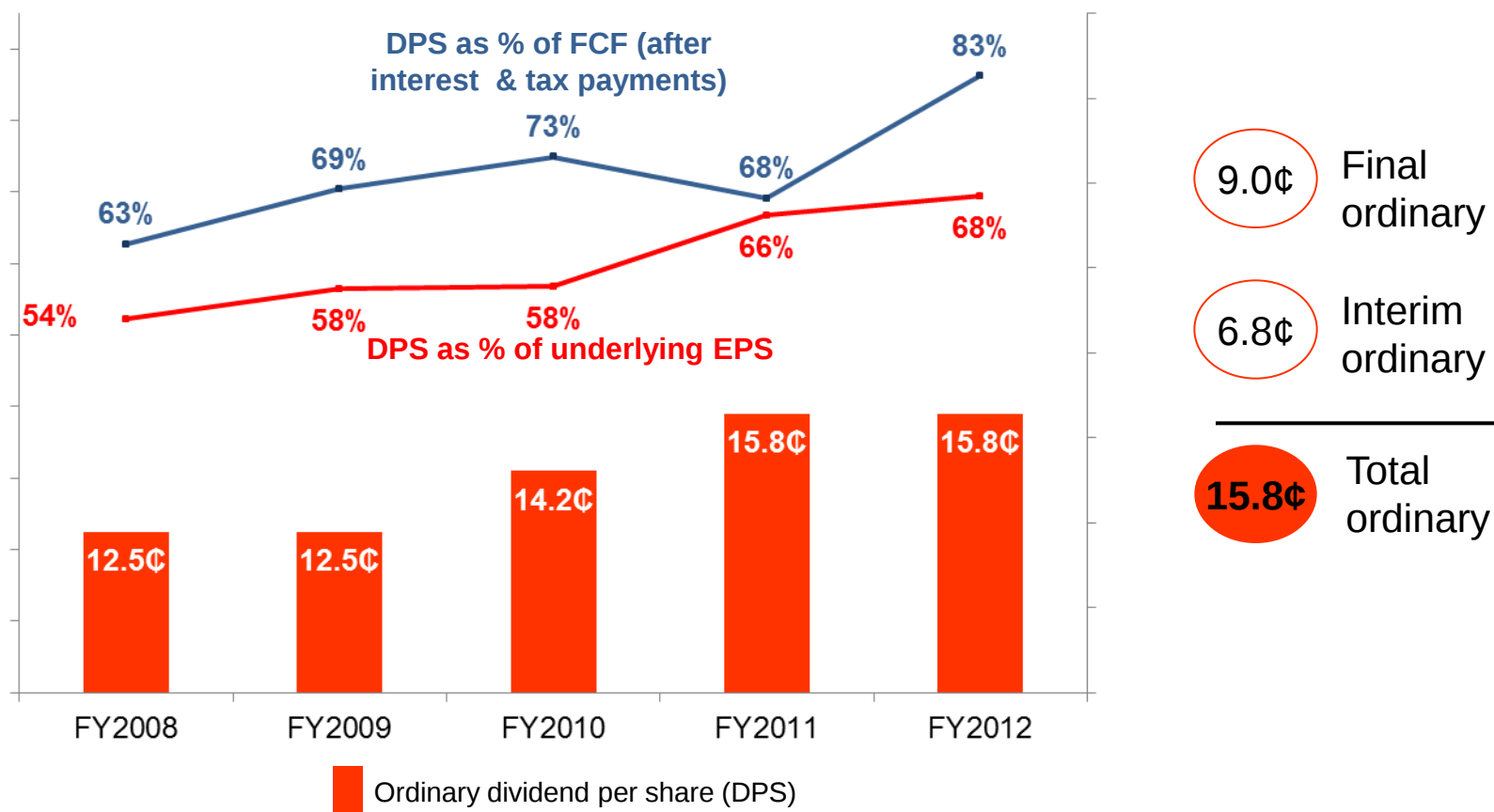
2. Excluding structural separation costs, comprising payment to NetLink Trust for the lease of ducts & manholes.

3. Group mobile subscribers, including SingTel, Optus and Regional Mobile Associates

4. Based on the Group's share of Regional Mobile Associates profit before tax and exceptionals

# Final dividend of 9¢ brings total payout to 68% of earnings

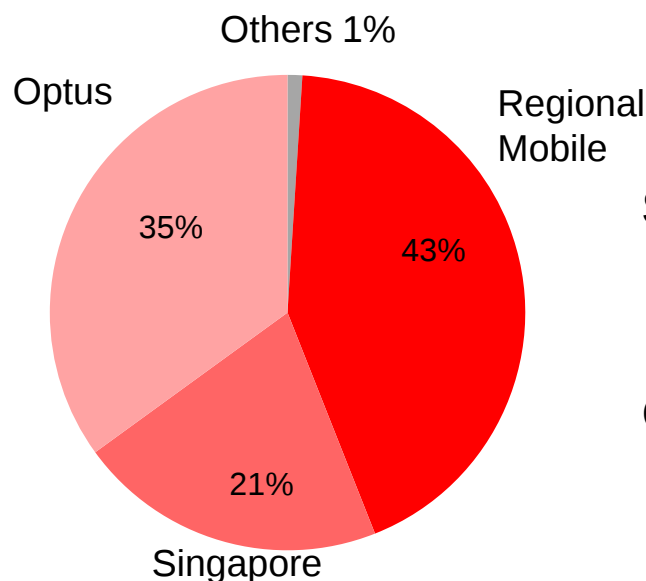
## 5-year Ordinary dividends<sup>1</sup>



1. Does not include special dividends in FY11 – 10.0cts

# Group Q4 FY12 highlights

## Proportionate EBITDA<sup>1</sup> 79% outside Singapore



### Group

- › Restructures organisation to capture growth and lift customer experience

- › Acquisition of Amobee

**[a.mo.bee]**

### Singapore

- › NCS wins government contract for manpower management system

### Optus

- › Announced Vividwireless acquisition providing 2.3GHz spectrum

### Associates

- › Launch of Airtel Money nationwide in India and over 8 countries in Africa



1. Proportionate EBITDA represents the Group's effective interests in the respective entities' EBITDA. As such, proportionate EBITDA does not represent EBITDA available to the Group.

# Q4 FY12: revenue and EBITDA growth

|                                                | 3 months<br>to Mar 12 | 3 months<br>to Mar 11 | YoY %<br>change | 3 months<br>to Dec 11 | Sequential<br>% change |
|------------------------------------------------|-----------------------|-----------------------|-----------------|-----------------------|------------------------|
| Operating revenue                              | 4,780                 | 4,643                 | 3.0%            | 4,830                 | (1.0%)                 |
| EBITDA                                         | 1,430                 | 1,392                 | 2.7%            | 1,256                 | 13.8%                  |
| - margin                                       | 29.9%                 | 30.0%                 |                 | 26.0%                 |                        |
| Associates pre-tax earnings <sup>1</sup>       | 539                   | 514                   | 4.8%            | 475                   | 13.4%                  |
| EBITDA & share of associates' pre-tax earnings | 1,953                 | 1,906                 | 2.5%            | 1,731                 | 12.8%                  |
| Depreciation & amortisation                    | (508)                 | (500)                 | 1.5%            | (499)                 | 1.8%                   |
| Net finance expense                            | (93)                  | (92)                  | 1.6%            | (82)                  | 13.2%                  |
| Exceptional Items                              | (4)                   | (6)                   | (33.3%)         | 33                    | N.M.                   |
| Pre-tax profit                                 | 1,349                 | 1,308                 | 3.1%            | 1,183                 | 14.0%                  |
| Tax <sup>2</sup>                               | (60)                  | (317)                 | (81.1%)         | (280)                 | (78.6%)                |
| Net profit                                     | 1,289                 | 992                   | 30.0%           | 902                   | 42.9%                  |
| Underlying net profit                          | 1,023                 | 998                   | 2.5%            | 895                   | 14.4%                  |

1. Excludes exceptionals

2. Includes exceptional net tax credit of S\$270m recognised on increase in value of assets transferred to an associate

# FY12: strong growth in revenue offset by lower associates' contribution

|                                                | 12 months<br>to Mar 12 | 12 months<br>to Mar 11 | YoY %<br>change |
|------------------------------------------------|------------------------|------------------------|-----------------|
| Operating revenue                              | 18,825                 | 18,071                 | 4.2%            |
| EBITDA                                         | 5,219                  | 5,119                  | 1.9%            |
| - margin                                       | 27.7%                  | 28.3%                  | N.M.            |
| Associates pre-tax earnings <sup>1</sup>       | 2,013                  | 2,150                  | (6.4%)          |
| EBITDA & share of associates' pre-tax earnings | 7,223                  | 7,260                  | (0.5%)          |
| Depreciation & amortisation                    | (2,002)                | (1,969)                | 1.7%            |
| Net finance expense                            | (341)                  | (324)                  | 5.2%            |
| Exceptional Items <sup>2</sup>                 | 86                     | 25                     | N.M.            |
| Pre-tax profit                                 | 4,967                  | 4,993                  | (0.5%)          |
| Tax <sup>3</sup>                               | (978)                  | (1,170)                | (16.4%)         |
| Net profit                                     | 3,989                  | 3,825                  | 4.3%            |
| Underlying net profit                          | 3,676                  | 3,800                  | (3.3%)          |

1. Excludes exceptionals

2. Includes Group's share of AIS' results for the quarter ended 31 Mar 2011 and a foreign exchange gain on revaluation of a short term inter-company loan.

3. Includes exceptional net tax credit of S\$270m recognised on increase in value of assets transferred to an associate, as well as additional taxes related to AIS

# Foreign exchange movements

| Currency           |                                                                                     | Exchange rate <sup>1</sup> | Currency appreciation /<br>(depreciation) against S\$ |        |
|--------------------|-------------------------------------------------------------------------------------|----------------------------|-------------------------------------------------------|--------|
|                    |                                                                                     | S\$ 1.00                   | YoY                                                   | QoQ    |
| 1 AUD <sup>2</sup> |    | 1.3339                     | 3.9%                                                  | 2.3%   |
| INR                |    | 39.7                       | (11.8%)                                               | (0.5%) |
| IDR                |    | 7,194                      | (2.9%)                                                | (2.9%) |
| PHP                |    | 34.0                       | 0.6%                                                  | (0.6%) |
| THB                |   | 24.5                       | (2.5%)                                                | (1.7%) |
| BDT                |  | 65.4                       | (17.6%)                                               | (9.2%) |
| PKR                |  | 71.9                       | (7.2%)                                                | (5.7%) |

1. Average exchange rates for the quarter ended 31 Mar 12

2. Average A\$ rate for translation of Optus' operating revenue

# Trends in constant currency terms<sup>1</sup>

| 3 months to Mar 12                       | 4Q FY12<br>(reported S\$m) | YoY % change<br>(reported S\$) | YoY % change<br>(at constant FX) <sup>1</sup> |
|------------------------------------------|----------------------------|--------------------------------|-----------------------------------------------|
| Group revenue                            | 4,780                      | 3.0%                           | 0.5%                                          |
| Group underlying NPAT                    | 1,023                      | 2.5%                           | 2.7%                                          |
| Optus revenue                            | 3,063                      | 2.7%                           | (1.1%)                                        |
| Associates pre-tax earnings <sup>2</sup> | 539                        | 4.8%                           | 9.4%                                          |
| 12 months to Mar 12                      | FY12<br>(reported S\$m)    | YoY % change<br>(reported S\$) | YoY % change<br>(at constant FX) <sup>1</sup> |
| Group revenue                            | 18,825                     | 4.2%                           | 1.4%                                          |
| Group underlying NPAT                    | 3,676                      | (3.3%)                         | (2.4%)                                        |
| Optus revenue                            | 12,275                     | 5.2%                           | 0.9%                                          |
| Associates pre-tax earnings <sup>2</sup> | 2,013                      | (6.4%)                         | (1.2%)                                        |

1. Assuming constant exchange rates from corresponding periods in FY11

2. Based on the Group's share of associates earnings before exceptionals



# Agenda

---

01 // Overview

---

**02 // Singapore**

---

03 // Australia

---

04 // Associates & Joint Ventures

---

05 // Financial Position & Outlook

---

# Singapore FY12: met guidance

---

## FY12 Guidance

## FY12 Outcomes

Operating revenue to grow at low single digit level

Operating revenue S\$6,551m

2%

EBITDA to be stable

EBITDA S\$2,259m<sup>1</sup>

Capital expenditure to be approximately S\$900m

Capex: revenue 12%

S\$818m

Free cash flow (excl. associates' dividends) to be around S\$1.3b

Free cash flow

S\$1.2b

1. Excluding structural separation costs, comprising payment to NetLink Trust for the lease of ducts & manholes.

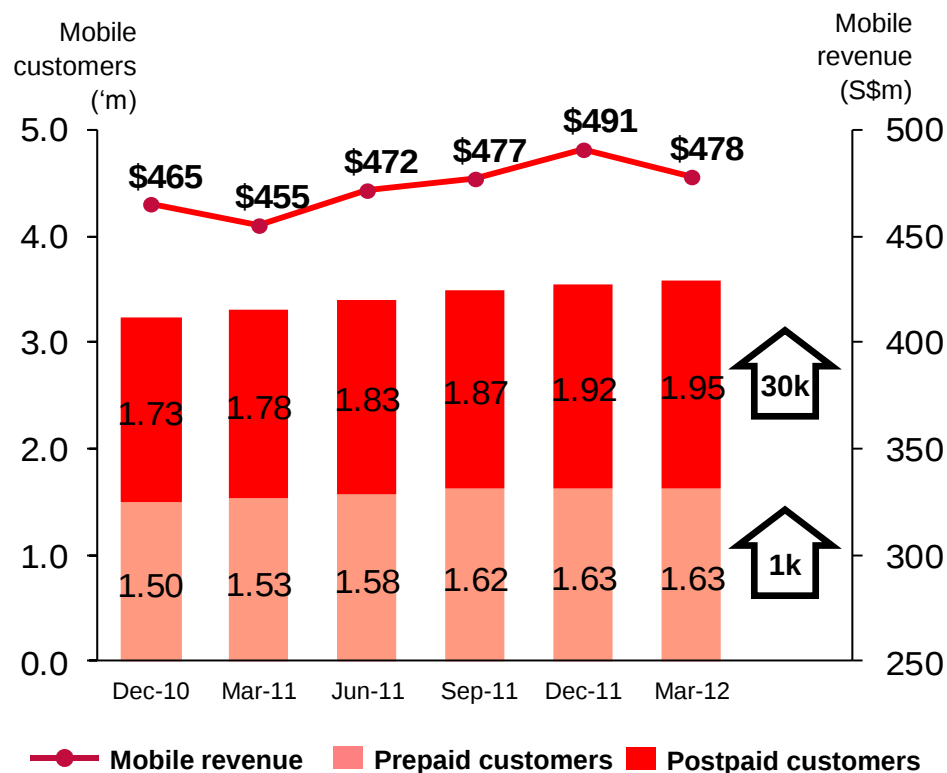
# Singapore: mobile led growth

| Q4 FY12                 | Revenue<br>S\$m  | YoY<br>Change | Highlights                                           |
|-------------------------|------------------|---------------|------------------------------------------------------|
| <b>Total revenue</b>    | <b>S\$1,717m</b> | <b>+3%</b>    | > up 4% excluding fibre rollout                      |
| Mobile                  | S\$478m          | +5%           | > strong customer growth                             |
| Data & Internet         | S\$403m          | -3%           | > planned price adjustments with NextGen NBN         |
| IT & Engg               | S\$440m          | +2%           | > lower fibre rollout revenue<br>> NCS revenue up 4% |
| International telephone | S\$125m          | +2%           | > higher inpayment revenues                          |
| Sale of equipment       | S\$91m           | +5%           | > demand for smartphones and tablets                 |

# Mobile: strong momentum continues

**Strong service revenue** **+5%**

**Postpaid market share** **47.9%<sup>1</sup>**



**Postpaid ARPU** **S\$82**

- > reported ARPU down 6%
- > down 3% excluding data-only SIMs

**Wireless BB subs up 44%<sup>2</sup>** **1.3m**

**Total data as % of ARPU** **42%**

- > 20% non-SMS data

**Subscriber acquisition cost** **S\$291**

- > up 1% YoY

1. The market share data as at 31 March 2012 was based on Telco operators' published results.

2. Mobile subscribers who registered for monthly mobile broadband data subscription plans, including data packs attached to voice services

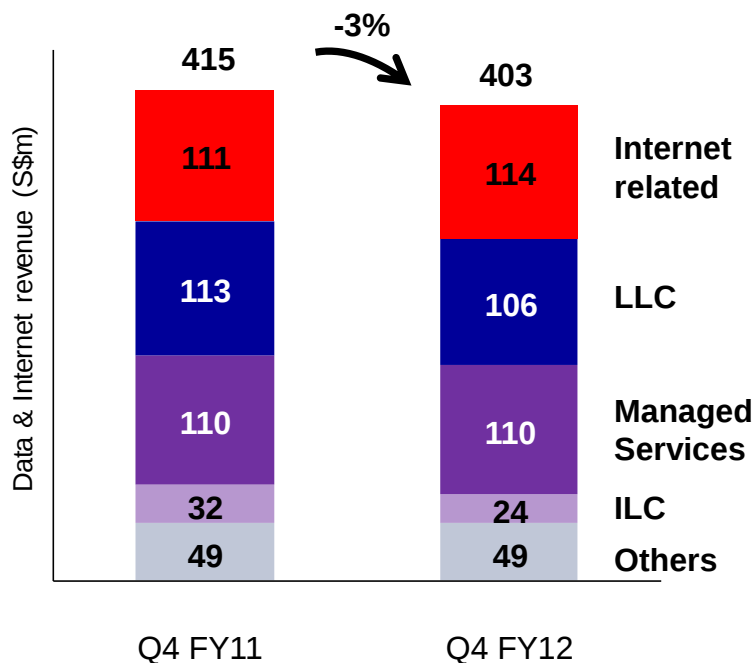
# Leading in enterprise ICT solutions space

**Data & Internet revenue S\$403m**

> down 3%

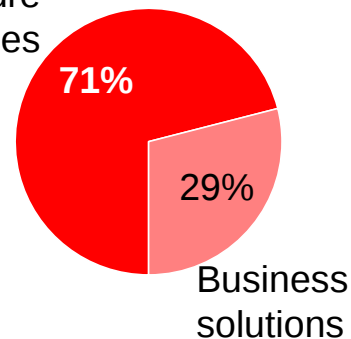
**NCS Group revenue S\$395m**

> up 4%

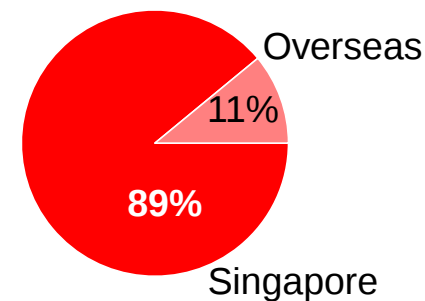


Revenue by business

Infrastructure services



Revenue by geography



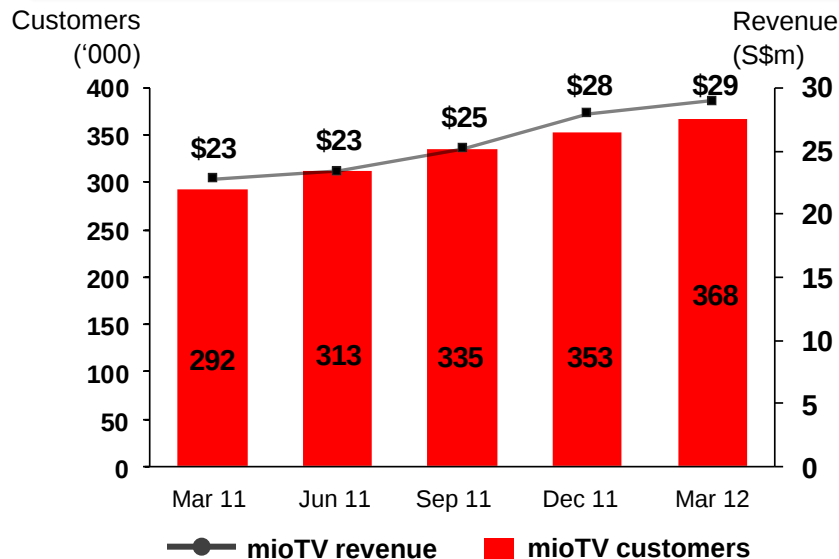
**NCS Group order book<sup>1</sup> S\$2.2b**

# Leading the digital revolution

**mio TV revenue**

**S\$29m**

**Growing our digital presence**



**Fibre customers<sup>2</sup>**

**76k**

> up 21k

**mio TV: launched Hindi Pack**

> includes 2 first-to-market channels



**mio TV customers**

**368k**

> up 15k

**Customers on bundles<sup>1</sup>**

**305k**

> up 18k

> approx 27% of Singapore households

**London 2012 Olympics on mio TV**

> comprehensive coverage & innovative TV experience



1. Bundled plans comprised mio Plan (mobile, fixed broadband & fixed voice), mio Home & exPlore Home (mio TV, fixed broadband & fixed voice)  
 2. Refers to residential and corporate subscriptions to broadband Internet services using optical fibre networks

# Strong Q4 EBITDA growth

## EBITDA

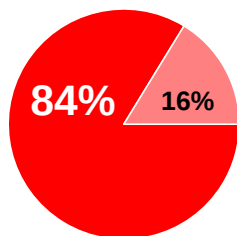
> up 6%<sup>1</sup>

**S\$583m**

## Operating expenses

**+3%**

**Telco**  
EBITDA<sup>1</sup>  
S\$488m



**IT & Engg**  
EBITDA  
S\$95m

## Telco EBITDA<sup>1</sup>

**S\$488m**

- > up 4%
- > EBITDA margin 38.2%

## IT & Engineering EBITDA

**S\$95m**

- > up 15%
- > EBITDA margin 21.5%

## Selling & Admin

**+6%**

- > higher mobile customer retention costs
- > higher costs to service growing multimedia business

## Cost of sales

**-5%**

- > lower fibre rollout

## Staff costs

**+8%**

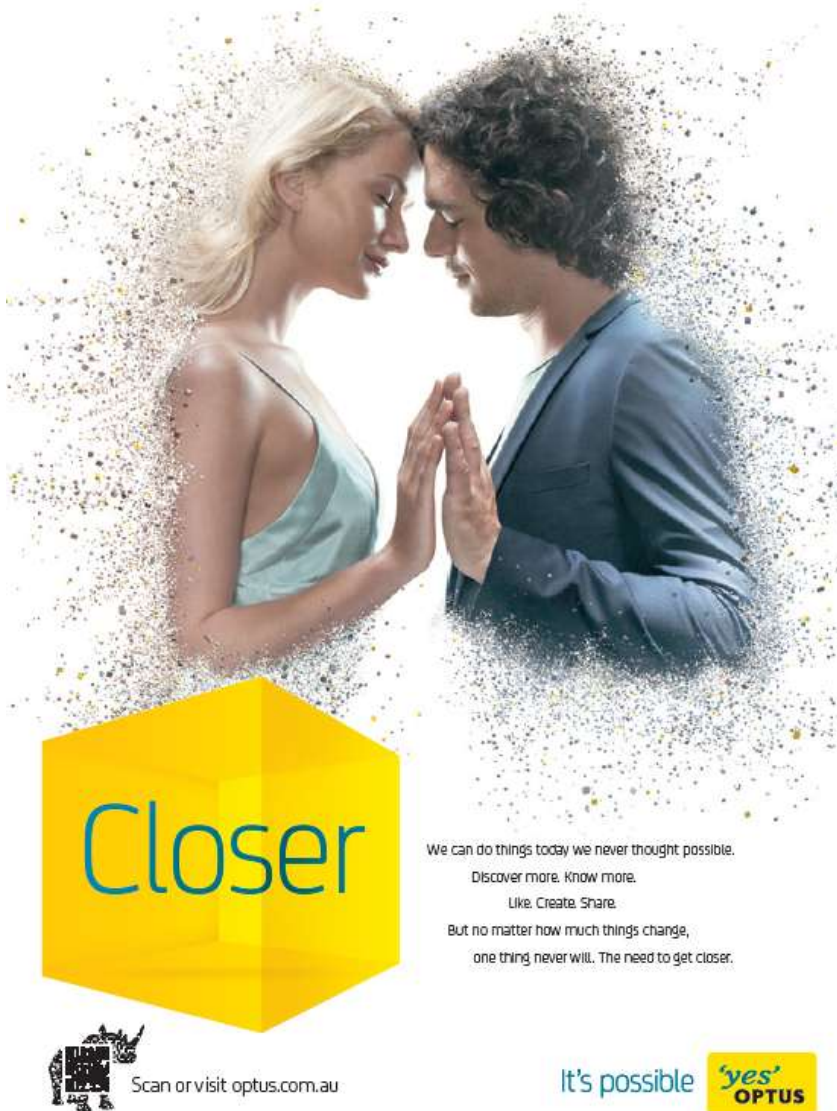
- > higher headcount and annual increment

## Traffic expenses

**+5%**

- > higher lease and interconnect expenses

1. Excluding structural separation costs, comprising payment to NetLink Trust for the lease of ducts & manholes.



## Agenda

---

01 // Overview

---

02 // Singapore

---

**03 // Australia**

---

04 // Associates & Joint Ventures

---

05 // Financial Position & Outlook

---

# Optus FY12: met guidance in a highly competitive environment

## FY12 Guidance

## FY12 Outcomes

› Revenue to grow at low single-digit level

Revenue A\$9,368m

1%

› EBITDA to grow at low single-digit level

EBITDA A\$2,357m

1%

› Capital expenditure to be approximately A\$1.2 billion

Capex: revenue 12%

A\$1.1b

› Free cash flow to be above A\$1.0 billion

Free cash flow

A\$1.1b

# Optus: Business & Wholesale growth offset by lower Mobile revenue

| Q4 FY12                    | A\$m             | YoY Change | Highlights                                                                                                                                  |
|----------------------------|------------------|------------|---------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Total revenue</b>       | <b>A\$2,296m</b> | <b>-1%</b> | <ul style="list-style-type: none"> <li>&gt; lower mobile revenue</li> </ul>                                                                 |
| Mobile                     | A\$1,456m        | -3%        | <ul style="list-style-type: none"> <li>&gt; impacted by mobile termination rates and device repayment plans</li> </ul>                      |
| Business & Wholesale Fixed | A\$530m          | +6%        | <ul style="list-style-type: none"> <li>&gt; higher ICT &amp; Managed Services and satellite revenues</li> </ul>                             |
| Consumer & SMB Fixed       | A\$312m          | -6%        | <ul style="list-style-type: none"> <li>&gt; lower on-net ARPU</li> </ul>                                                                    |
| <b>Total EBITDA</b>        | <b>A\$676m</b>   | <b>+1%</b> | <ul style="list-style-type: none"> <li>&gt; margin: 29.5% (Q4 FY11: 28.9%)</li> <li>&gt; lower mobile customer acquisition costs</li> </ul> |

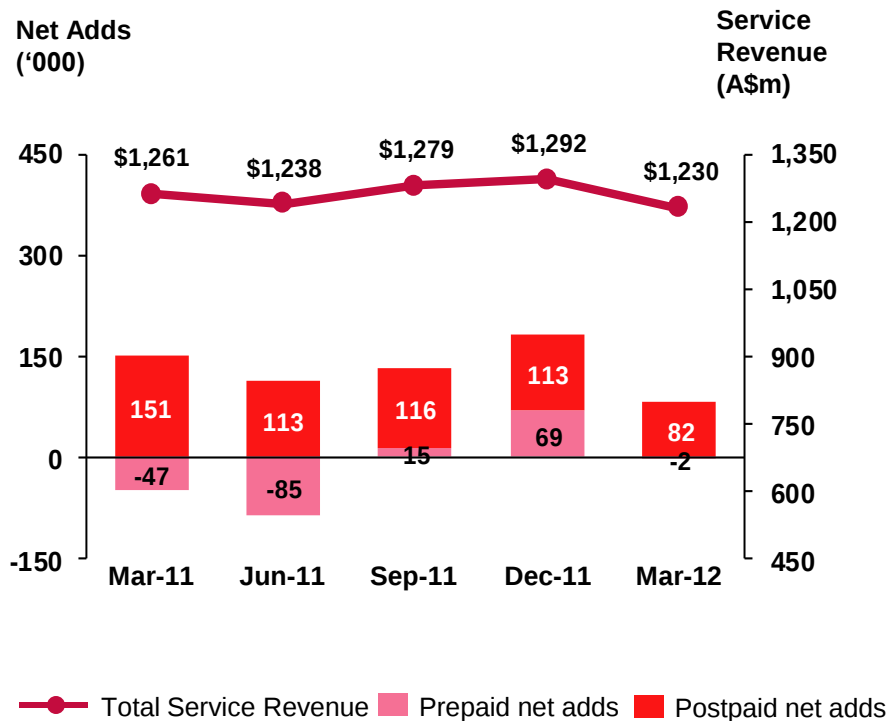
# Mobile: revenue impacted by lower termination rates and device repayment plans

## Service revenue

**-2%**

- › up 3% excluding termination rate reduction and device repayment plans

Continuing postpaid customer growth



**EBITDA +1%**

- › EBITDA margin up 1ppt to 31%

## Net adds

- › Postpaid customers **+82k**
- › Prepaid customers **-2k**

**Wireless BB customers 1.6m**

- › up 23%

**Postpaid ARPU A\$62**

- › down 9%
- › down 4% excluding lower termination rates and device repayment plans

**Total data % of ARPU 49%**

- › 24% non-sms data

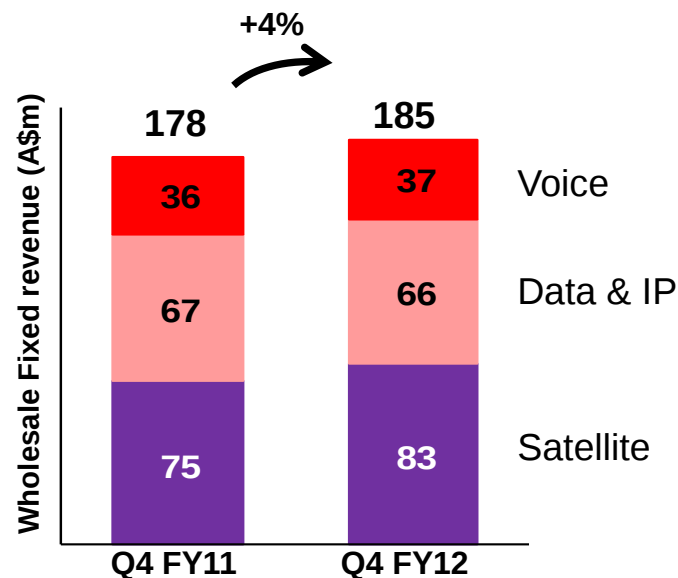
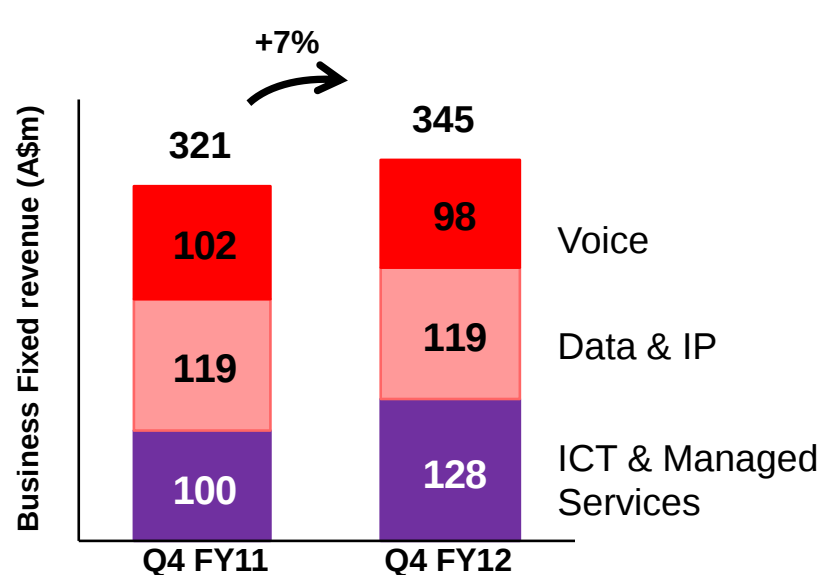
**Subscriber acquisition cost A\$134**

- › down 29% YoY and down 26% QoQ
- › impacted by device repayment plans

# Business & Wholesale Fixed: growth in ICT & Managed Services and Satellite

Business: growth in ICT & Managed Services

Wholesale: higher satellite revenue



EBITDA **+12%<sup>1</sup>**

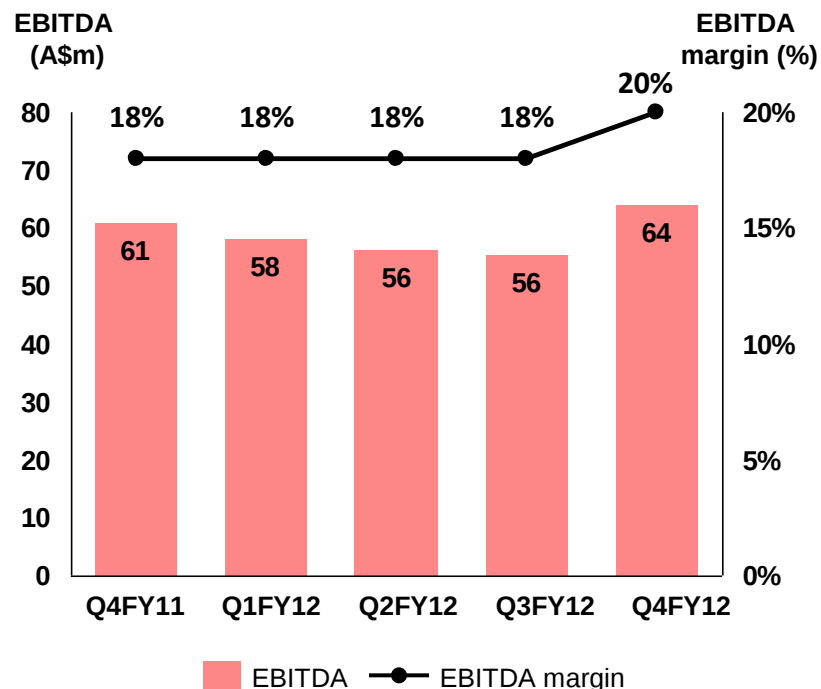
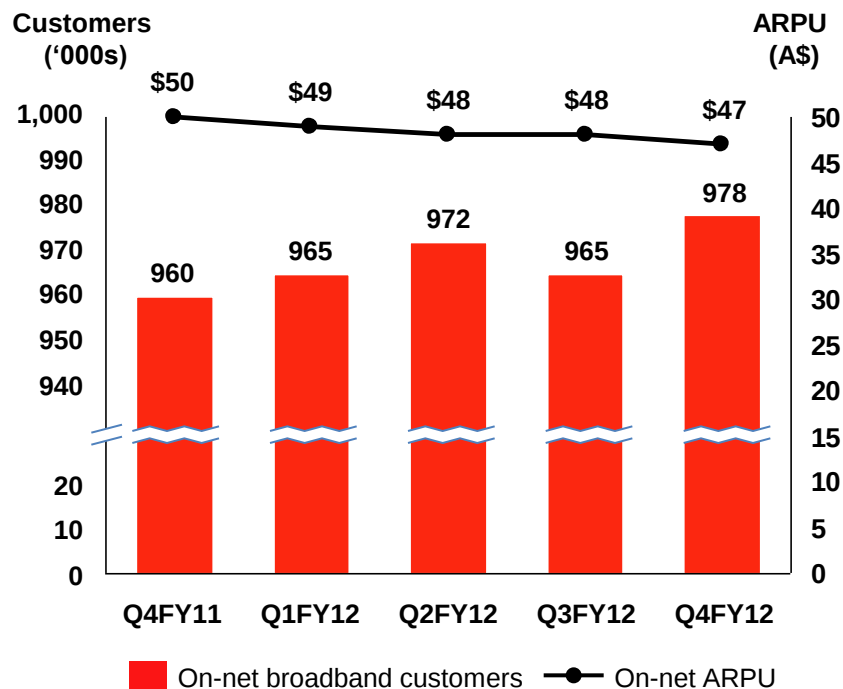
› EBITDA margin up 2ppt<sup>1</sup> to 30%

1. Excluding the write-back of a provision last year

# Consumer & SMB Fixed: lower traffic costs lift margins

On-net customer growth in a competitive market

Higher margins from lower traffic costs



**EBITDA +5%**

➤ EBITDA margin up 2 ppt to 20%

# Managing cost while driving strategic differentiation

Operating expenses **-2%**

Understanding and meeting customer needs

**Selling & Admin** **-9%**

- › lower handset subsidies on device repayment plans

**Cost of sales** **+1%**

- › lower mobile equipment costs was offset by higher satellite & ICT equipment costs

**Traffic expenses** **+3%**

- › lower interconnect costs offset by write-back of provision in prior year

**Staff costs** **+10%**

- › annual salary increment and accruals



It's possible 

With our brand.  
Through understanding customer needs.



Optus Go Places



Optus Smart Safe



Optus MeTV



## Agenda

---

01 // Overview

---

02 // Singapore

---

03 // Australia

---

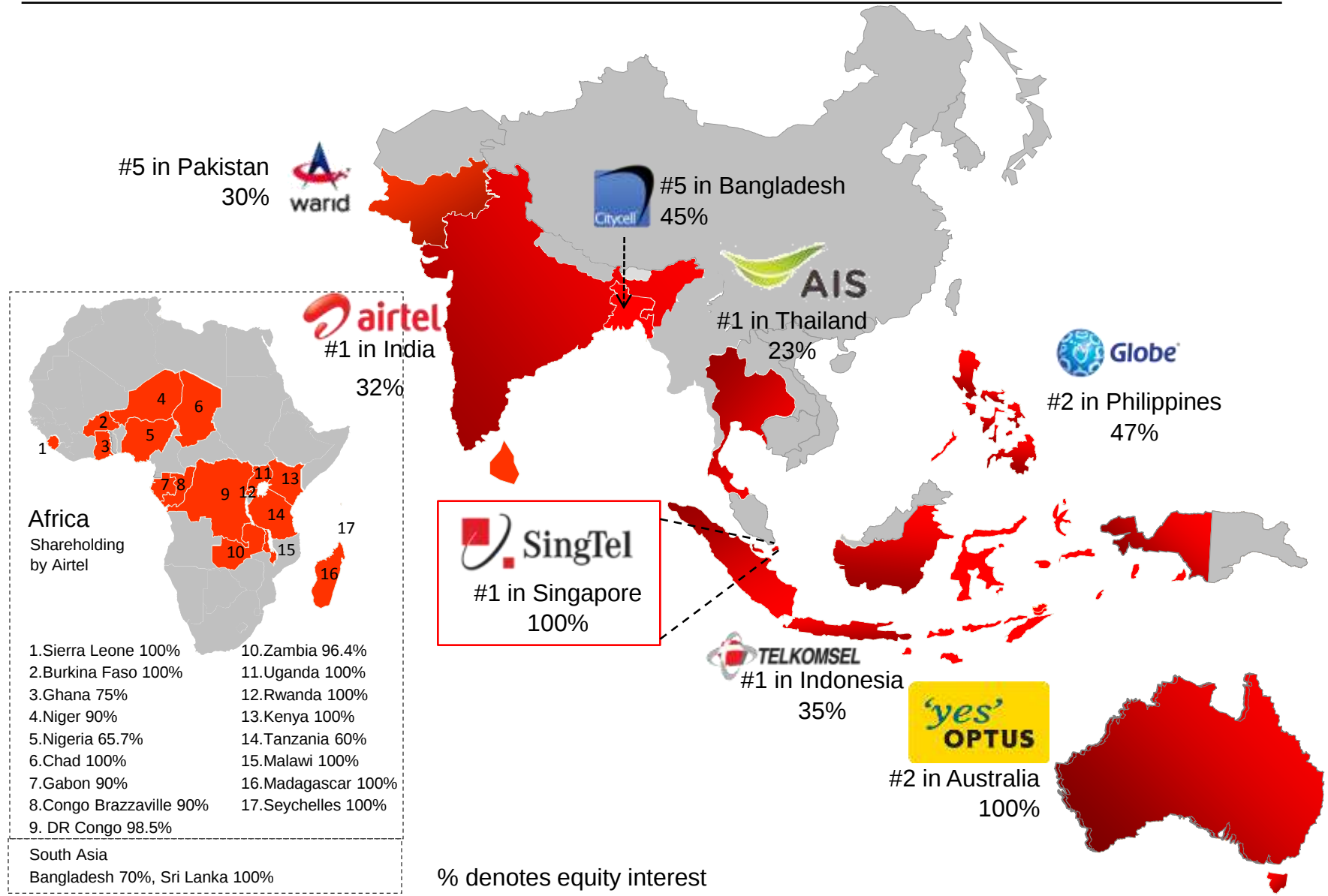
**04 // Associates & Joint Ventures**

---

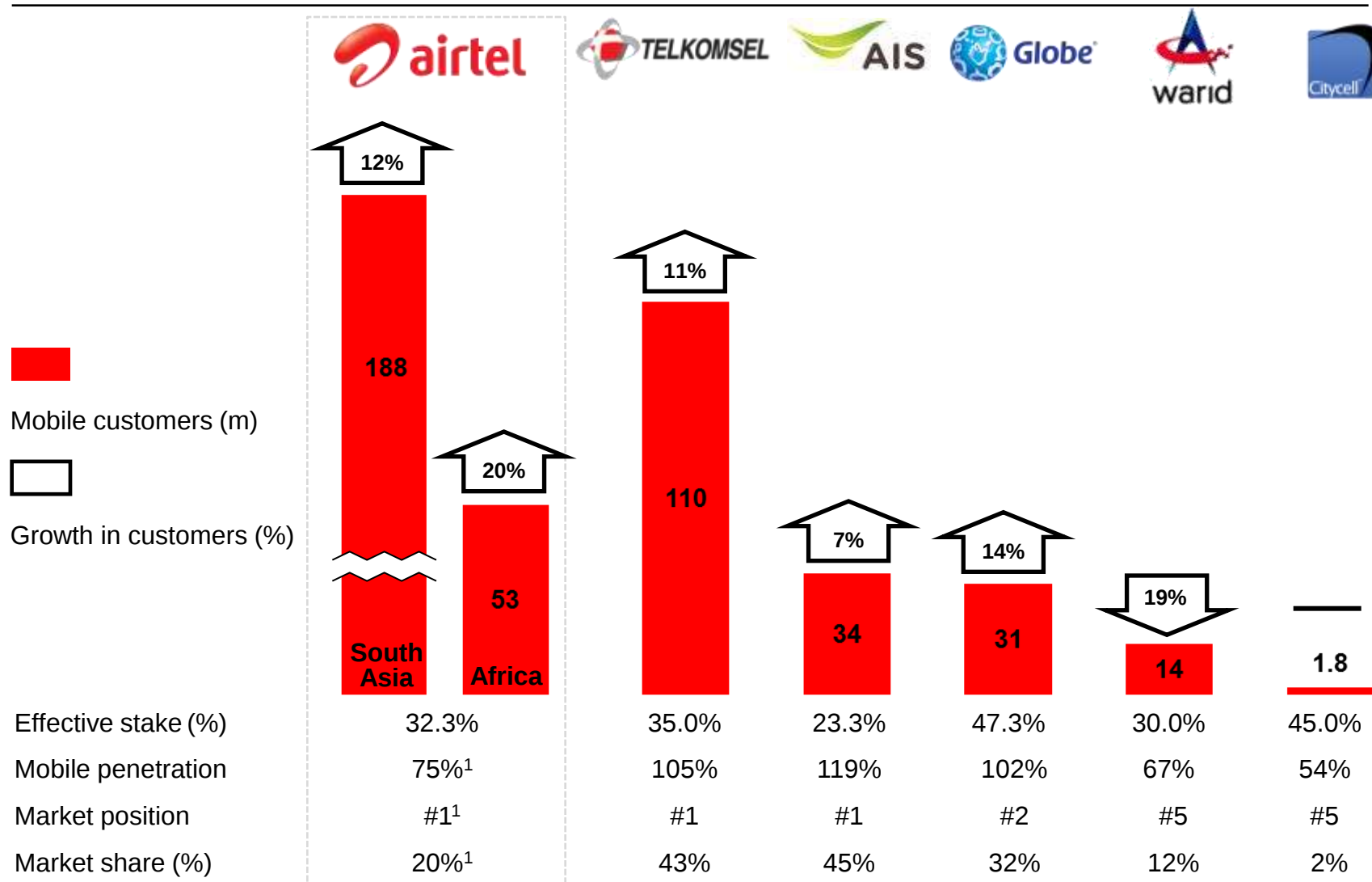
05 // Financial Position & Outlook

---

# Significant footprint across Asia & Africa



# Growing our Pan-Asia & Africa customer base



1. For India market only

# Regional mobile associates – strong operating performance

| Q4 FY12         | PBT <sup>1</sup><br>(S\$m) | % Change<br>(S\$) | % Change<br>(local curr) | Highlights                                                                                                                                                                           |
|-----------------|----------------------------|-------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Regional Mobile | 510                        | +6%               | N.A.                     | › up 11% in constant currency                                                                                                                                                        |
| Telkomsel       | 229                        | +20%              | +24%                     | › revenue growth across voice, SMS and data<br>› ongoing cost management                                                                                                             |
| Airtel          | 139                        | -20%              | -10%                     | › South Asia: strong revenue growth offset by 3G network costs & higher interest expense<br>› Africa: strong growth in revenue and EBITDA driven by customer growth, increased usage |
| AIS             | 111                        | +52%              | +56%                     | › strong operating results on solid demand for mobile data                                                                                                                           |
| Globe           | 52                         | -11%              | -12%                     | › service revenue growth with customer gains in mobile and broadband<br>› offset by higher network costs and marketing expenses                                                      |

1. Excluding exceptional items – compared to 3 months to Mar 11



# Agenda

---

01 // Overview

---

02 // Singapore

---

03 // Australia

---

04 // Associates & Joint Ventures

---

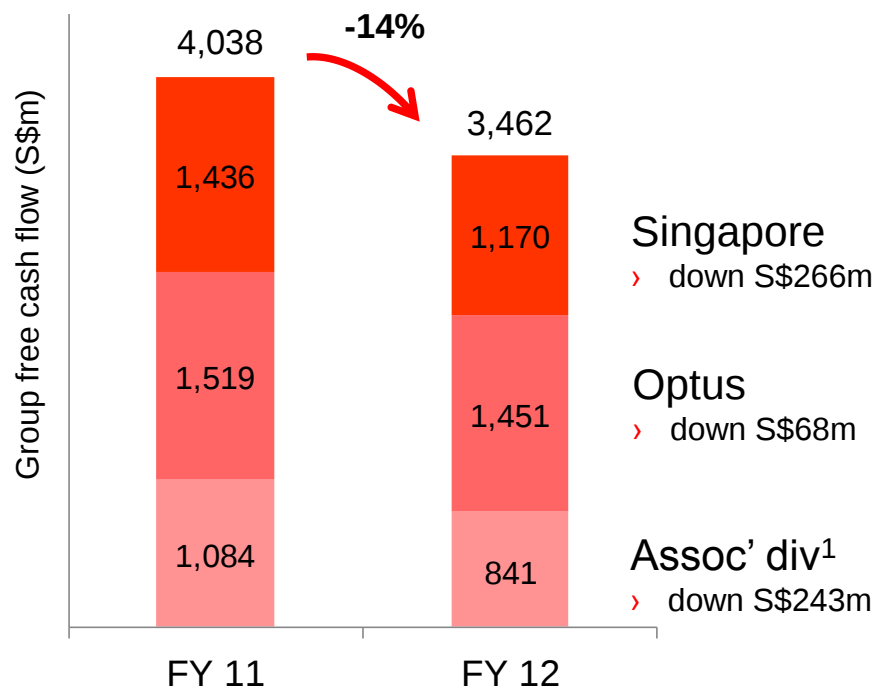
**05 // Financial Position & Outlook**

---

# Sound financial position

**Free cash flow**

**S\$3,462m**



**Solid balance sheet**

**Net debt**

**S\$7.9b**

**Net gearing<sup>2</sup>**

**25%**

**Net debt: EBITDA & share of associates' pre-tax profits**

**1.1x**

**EBITDA & share of associates' pre-tax profits : Net interest expense**

**21x**

**S&P's rating A+**

**Moody's rating Aa2**

1. FY11 included special dividends of S\$298m from AIS, less applicable withholding taxes

2. Ratio of net debt to net capitalisation, which is the aggregate of net debt, shareholders' funds and minority interests

# FY13 Outlook

## GDP Growth

**Singapore** : 1.0 – 3.0%

**India** : 7%

**Australia** : 3.0 – 3.5%<sup>1</sup>

**Indonesia** : 6%

**Africa** <sup>2</sup> : 5 – 7%

## Consolidated revenue & EBITDA

**May be impacted by exchange rate movements of Australian Dollar & regional currencies**

## Exchange rates

**The Group's Outlook is prepared based on these market forward exchange rates**

|                   |       |              |
|-------------------|-------|--------------|
| Australian Dollar | AUD 1 | = SGD 1.3068 |
| Indonesian Rupiah | SGD 1 | = IDR 7,380  |
| Indian Rupee      | SGD 1 | = INR 40.8   |
| Thailand Baht     | SGD 1 | = THB 25.1   |
| Philippine Peso   | SGD 1 | = PHP 34.3   |

1. For the fiscal year ending Jun 2013

2. For Airtel's key markets: DRC, Gabon, Nigeria Tanzania & Zambia

# FY13 Outlook

## Group revenue<sup>1</sup>

## Grow at low single digit level

- **Group Consumer** : grow at low single digit level
- **Group ICT** : grow at low single digit level
- **Digital Life** : strong revenue growth, with start-up losses

## Group EBITDA<sup>1</sup>

## Stable

## Group Free Cash Flow<sup>1,2</sup> (excluding dividends from associates)

## Around S\$2.6 billion

- **Capital expenditure** Singapore : Approx. S\$950 million  
Australia : Approx. A\$1.1 billion
- **Ordinary dividends from  
Regional Mobile Associates** To grow

## Singapore, Australia<sup>3</sup>

: revenue to grow at low single digit level  
: EBITDA to be stable

1. Assuming forward exchange rate of A\$1: S\$1.3068

2. Operating cash less cash capex

3. In respective local currencies

